

2026 ANNUAL REPORT

STRONGER TOGETHER.
BUILDING OPPORTUNITY.
ADVANCING OUR FUTURE.



KENAI PENINSULA ECONOMIC DEVELOPMENT DISTRICT



www.kpedd.org



907-283-3335



14896 Kenai Spur Hwy Ste 103A
Kenai, AK 99611



OUR MISSION

LEADERSHIP TO
FOSTER AND
PROMOTE
RESPONSIBLE AND
SUSTAINABLE
ECONOMIC
DEVELOPMENT

COLLABORATE. INNOVATE. INVEST IN THE FUTURE.

BOARD OF DIRECTORS

The Kenai Peninsula Economic Development District (KPEDD) is a private, non-governmental organization resource focused on the responsible and sustainable economic development of our region. We locate financing and orchestrate community collaboration for economic planning and business incubation. We support infrastructure projects, workforce development and regional industries.



LENORA NIESEN
Borough Official



KEVIN BUETTNER
City of Kenai



JASON BICKLING
City of Seward



LINDA MITCHELL
City of Soldotna



KARIN MARKS
City of Homer



JAN YEAGER
City of Seldovia



TIM REDDER
KPEDD Appointee



TODD SMITH
KPEDD Appointee



BRIE WALLACE
KPEDD Appointee



BRUCE RICHARDS
KPEDD Appointee



CHRIS HOUGH
KPEDD Appointee



BRAD ANDERSON
KPEDD Appointee



SARA BIEBER
KPEDD Appointee



RUSTY SWAN
KPEDD Appointee



JEFF HETRICK
KPEDD Appointee



JACK BLACKWELL
Chugach AK Corp.



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Our Team

Our team is the heart of KPEDD. Together, we bring experience, dedication, and a shared commitment to building a stronger, more resilient Kenai Peninsula.



**Cassidi
Cameron**

Executive
Director

Cassidi has been with KPEDD for nearly eight years with the last three years as Executive Director. Cassidi continues to lead the organization in its mission to enhance the quality of life for residents of the borough.

Cassidi's professional focus includes community development, identifying potential investment opportunities, and creating networks that cultivate a thriving economic atmosphere. Cassidi is dedicated and brings a strong background in local government and a deep understanding of community engagement.

Caitlin has resided on the Kenai Peninsula with her family since 2006. She earned her bachelor's degree in business administration and management from the University of Alaska Southeast, along with an associate of applied science for business administration.

Caitlin began her work with KPEDD in 2014 where she focused on building economic resilience in the region through resource development and financial management. Caitlin looks forward to continuing her work to improve the quality of life for the Kenai Peninsula residents.

**Caitlin
Coreson**

Program
Manager



**Miranda
Kooly**

Community
Outreach &
Communication
Coordinator

Miranda Kooly was raised on the Kenai Peninsula and is rooted in a strong commitment to community-focused work, combined with practical expertise in business operations and financial management.

Throughout Miranda's career, she has actively contributed to community services, engagement, and outreach designed to strengthen relationships, improve access to resources, and support underserved populations. This work has involved collaborating with local stakeholders, participating in outreach programs, and balancing organizational objectives with the broader goal of delivering meaningful outcomes.

What Drives Us



Collaboration

Working together with partners and communities to achieve shared goals.



Leadership

Providing guidance and vision to advance regional economic success.



Responsibility

Stewarding resources and investing in a sustainable future.



Opportunity

Creating pathways for business growth and workforce development.



Community

Strengthening the quality of life for all Kenai Peninsula residents.



Our Mission

Leadership to foster and promote responsible and sustainable economic development



Letter from the Executive Director

To Our Valued Partners, Community Members, and Friends of the Kenai Peninsula,

As we reflect on the milestones and momentum captured throughout this past year, I am continually reminded that the true strength of the Kenai Peninsula lies not just in our abundant natural resources, but in our people and our willingness to work together. At the Kenai Peninsula Economic Development District (KPEDD), our mission has always been rooted in providing leadership to foster and promote responsible and sustainable economic development. Fulfilling that mission requires more than short-term fixes—it demands a steadfast commitment to collaboration, rigorous data, and a shared vision for the future.

No single organization, municipality, or industry can navigate economic shifts alone. Whether we are spearheading workforce pipelines, expanding the mariculture and blue economy, or addressing critical housing and infrastructure needs, our progress is entirely driven by partnerships. By aligning local governments, tribal organizations, regional corporations, industry leaders, and engaged citizens, we create a unified front. These collaborative networks ensure that our economic strategies are practical, inclusive, and reflective of the diverse communities stretching from Seldovia to Ninilchik, Homer, Soldotna, Kenai, and Seward.

Economic development is most successful when it is built on a foundation of deep community understanding. Sustainable growth respects local character while proactively solving regional challenges. By listening closely to the voices of our residents, business owners, and workforce participants, we ensure that our programs directly address the realities on the ground—from expanding local childcare access to stabilizing our cost of living and supporting small business entrepreneurship.

To lead with confidence, we must anchor our decisions in reliable, actionable data. KPEDD's recent initiatives—including our comprehensive housing assessments, GIS-mapped infrastructure dashboards, and five-year Comprehensive Economic Development Strategy (CEDS)—transform raw numbers into meaningful stories. This data-driven approach allows us to identify gaps, seize emerging market opportunities, and secure vital federal and state funding. Numbers tell us *where* we are, but community values tell us *where* we want to go; combining the two allows us to plan strategically for the next decade and beyond.

Looking ahead, the outlook for the Kenai Peninsula is bright, dynamic, and full of potential. By bridging education to employment, championing energy diversification, and keeping wealth rooted locally within our region, we are building a robust economic foundation.

Thank you for your continued trust, partnership, and shared dedication to the Kenai Peninsula. Together, we are not just reacting to the future—we are actively building it.

Warm regards as we look ahead,



Executive Director
Kenai Peninsula Economic Development District (KPEDD)

KPEDD 2026

INDUSTRY OVERVIEW FORUM

*Informing Today. Building Tomorrow.
Strengthening the Kenai Peninsula.*



SPRING 2026
Gateway to
Opportunity



**REGIONAL PARTNERS.
INDUSTRY LEADERS.
COMMUNITY VOICES.**

A STRATEGIC CONVERSATION FOR OUR REGION'S FUTURE

The KPEDD Industry Overview Forum brings together business leaders, policymakers, industry experts, and community stakeholders to explore the forces shaping the Kenai Peninsula's economy and identify opportunities for collaboration and growth.

“By working together, we can strengthen our economy, support our industries, and build a more resilient future for the Kenai Peninsula.”

FORUM FOCUS AREAS



INFRASTRUCTURE & TRANSPORTATION

Strengthening ports, roads, utilities, and digital connectivity to support economic growth.



MARICULTURE & BLUE ECONOMY

Advancing sustainable aquaculture, marine industries, and ocean-based innovation.



HOUSING & COMMUNITY NEEDS

Addressing workforce housing, childcare, and essential community services.



SMALL BUSINESS & ENTREPRENEURSHIP

Supporting local businesses, workforce development, and entrepreneurial growth.



ENERGY & NATURAL RESOURCES

Exploring energy diversification, resource development, and environmental stewardship.



ECONOMIC OUTLOOK & INVESTMENT

Understanding economic trends and attracting investment for long-term prosperity.

WHY IT MATTERS



Share knowledge
and industry
insights



Strengthen
regional
partnerships



Identify solutions
to shared
challenges



Position the region
for sustainable,
long-term growth



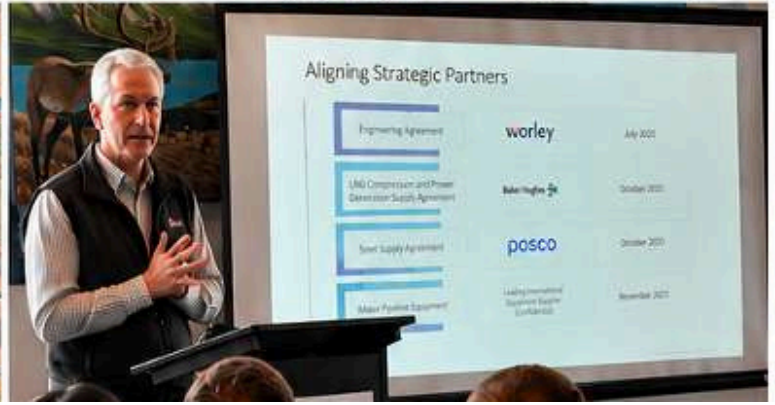
Stay informed and
get involved.

Visit kpedd.org for
updates and forum details.



**KENAI PENINSULA
ECONOMIC
DEVELOPMENT DISTRICT**

Industry Overview Continued



KEY ATTENDEES

Kat Sorenson, City of Seward

Christy Terry, Alaska Railroad

Glenfarne Alaska LNG, Pipeline Construction

Dr. Alyssa Rodriguez, Economic Development Consultants

Andy Wink, Wink Research & Consulting

Genevieve DeRoos, Rustic Roots

Jenny Stars, Renewable Energy Alaska Project

The Blue Economy:
Alaska Mariculture Cluster Update

Alutiiq Pride Marine Institute

Chugach Regional Resources Commission

Alaska Mariculture Cluster

Alaska Mariculture Alliance

Dr. Cory Ortiz, Alaska Vocational Technical Center

Cassidi Cameron, Kenai Peninsula Economic Development District

WHY THEIR PARTICIPATION MATTERS

Represents local government and ensures community priorities, infrastructure needs, and policy considerations are integrated into regional strategies.

Brings critical insight on transportation infrastructure and logistics that support economic growth and regional connectivity.

Provides perspective on major energy projects that drive investment, jobs, and long-term economic opportunity in the region.

Offers expertise in economic development planning, helping translate data and research into accessible strategies.

Contributes research and analytic analytics that inform decision-making and strengthen the region's economic competitiveness.

Represents local business and entrepreneurship, highlighting the needs and opportunities of small businesses and the local economy.

Brings expertise on renewable energy development, sustainability, and emerging opportunities for clean energy investment.

Brings updates on mariculture and the blue economy-key sectors for coastal economic growth and diversification.

Provides community and cultural perspective, advancing workforce development and sustainable resource stewardship.

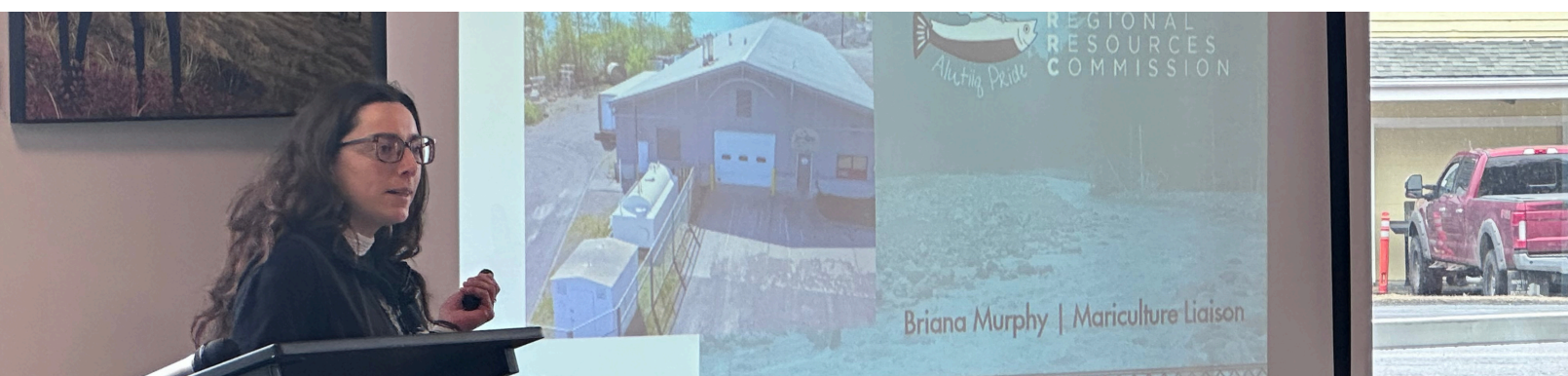
Represents regional local interests and environmental stewardship in economic development planning.

Supports growth of the mariculture industry, a key driver of sustainable economic development and food security.

Brings collaboration across mariculture stakeholders to advance industry development and advocacy.

Connects workforce training and technical education with industry needs to build a strong, skilled local workforce.

Represents the region's economic development leadership, ensuring alignment, coordination, and implementation of CEDS provides.



COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDS)

Building a Shared Vision for the Kenai Peninsula's Future

PLANNING FOR LONG-TERM REGIONAL SUCCESS

The Comprehensive Economic Development Strategy (CEDS) is a detailed strategic framework developed to guide the long-term economic growth, resilience, and sustainability of our region. It serves as both a planning and coordination tool for local governments, regional planning agencies, and economic development organizations to identify priorities, strengthen regional collaboration, and align resources toward sustainable economic development goals.

The Kenai Peninsula Economic Development District (KPEDD) CEDS is the only federally approved economic development strategy of its kind for the region and is required to support eligibility for federal economic development investment and funding opportunities throughout the area.

WHY IT MATTERS



Federally recognized regional economic strategy



Supports eligibility for federal funding opportunities



Aligns regional priorities and investment strategies



Guides economic development for the next five years

2025–2026 HIGHLIGHTS



Finalized the CEDS report



Conducted the required 30-day public comment period



Incorporated community and stakeholder feedback



Received final approval from the KPEDD Board of Directors

The approved CEDS now serves as the federally recognized framework for regional infrastructure and economic development priorities over the next four years.

KPEDD will update the CEDS annually to ensure continued alignment with regional needs, priorities, and funding opportunities.

REGIONAL COLLABORATION IN ACTION



The Kenai Peninsula Economic Development District (KPEDD) and the Comprehensive Economic Development Strategy (CEDS) work together to align regional priorities, focus areas, and investment strategies to guide the Peninsula toward positive, sustainable growth over the next five years.

Through the CEDS, regional stakeholders identify key economic development goals, infrastructure needs, workforce initiatives, and emerging opportunities, while KPEDD coordinates partnerships, resources, and project implementation to advance those priorities. This alignment ensures that communities, businesses, and public agencies are working toward a shared vision that strengthens economic resilience, supports local industries, and positions the region for long-term success.

STRATEGIC FOCUS AREAS



NATURAL RESOURCES & INFRASTRUCTURE

- Expand housing opportunities
- Diversify regional energy resources
- Modernize transportation systems
- Improve disaster preparedness and hazard resilience



COMMUNITY WELL-BEING

- Strengthen educational opportunities
- Expand access to childcare
- Improve healthcare availability
- Support safe, healthy, and vibrant communities



ECONOMIC OPPORTUNITY

- Diversify key industries
- Support entrepreneurship and small businesses
- Protect and strengthen commercial fisheries
- Improve affordability and stabilize the regional cost of living



Learn more and view the complete Comprehensive Economic Development Strategy at kpedd.org/ceds.



**KENAI PENINSULA
ECONOMIC
DEVELOPMENT DISTRICT**

Partnering for a
Stronger, More
Resilient Region.

2026 KPEDD HOUSING ASSESSMENT

During the reporting period, KPEDD completed the 2026 Kenai Peninsula Housing Assessment, providing a comprehensive analysis of housing conditions, development opportunities, and long-term community needs across the Kenai Peninsula Borough.

Developed through extensive collaboration with economists, municipal planners, builders, real estate professionals, property managers, private lenders, RurAL CAP, Alaska Housing Finance Corporation (AHFC), and other regional partners, the assessment examined the factors contributing to the Borough's housing challenges while identifying practical solutions tailored to individual communities.

Using demographic trends, market data, housing affordability, and local development patterns, the assessment evaluated how housing shortages affect workforce recruitment, economic growth, and community sustainability. Because each community on the Kenai Peninsula has unique development standards, infrastructure capacity, and zoning requirements, the report also distinguishes community-specific barriers and opportunities rather than relying on a one-size-fits-all approach.

The completed Housing Assessment serves as a strategic resource for communities, decision-makers, and funding partners by providing data-driven recommendations that support responsible residential development, strengthen economic resilience, and improve housing availability throughout the Kenai Peninsula.

OUR COMMITMENT

KPEDD remains committed to advancing solutions that create more housing opportunities, support workforce stability, and enhance the quality of life for all residents of the Kenai Peninsula Borough.

AREAS OF FOCUS

The Housing Assessment examined opportunities to:

- Increase housing affordability across the Borough
- Expand housing choices for seniors, families, and the workforce
- Encourage incremental residential development
- Identify regulatory barriers affecting new housing construction
- Support infrastructure improvements needed for future growth
- Explore Accessory Dwelling Units (ADUs) and other flexible housing options
- Evaluate Community Land Trust models and innovative housing strategies
- Strengthen partnerships between local governments, developers, lenders, and housing organizations
- Preserve the unique character of Kenai Peninsula communities while supporting sustainable growth

POPULATION GROWTH

Change since 2020

Region	Change	2020	2023	2024
Kenai Peninsula Borough	4.3%	58,799	61,003	61,350
Anchorage	-0.2%	291,247	290,247	290,761
Mat-Su Borough	8.6%	107,081	114,254	116,313
Alaska	1.1%	733,391	738,873	741,147
U.S.	2.6%	331,577,720	336,806,231	340,110,988

Source: U.S. Census Bureau, Annual Estimates of the Resident Population

UNDERSTANDING THE REGION'S HOUSING NEEDS



2026 ANNUAL REPORT

GEOGRAPHIC INFORMATION SYSTEM MAPPING

KPEDD's Geographic Information System (GIS) mapping tools provide critical data and visual insights that support informed decision-making, strategic planning, and economic development across the Kenai Peninsula.



TRANSPORTATION

Public transportation infrastructure is a critical component of every thriving economy. Public transportation increases access to jobs, reduces traffic congestion, lowers travel costs per capita, drives investment, and creates new employment opportunities.

KPEDD's transportation map highlights the individual routes and routine stops made by all Peninsula providers.



CHILDCARE

Childcare centers are a necessity for a thriving economy with high workforce participation rates. Outside of K-12 schools, childcare service centers support early childhood development, increase economic mobility, boost tax revenues, encourage gender equality in the workforce, and drive economic growth. Areas without access to childcare experience stagnation in business growth, higher unemployment rates, and lower levels in overall spending.

The childcare map lists current childcare providers on the Peninsula and highlights 15-minute drive time zones to identify any areas without reasonable access to services.



HOUSING

Housing supports workforce availability, drives job creation, and stimulates consumer spending. Adequate and affordable housing allows workers to live near employment opportunities, helping businesses recruit and retain employees while enabling communities to grow. A strong housing supply helps attract investment, supports population growth, and strengthens long-term economic resilience.

The housing-specific map details the number of sales, age, price per square foot, and median sales price in 2025.



KPEDD Transportation Dashboard

Central Area Rural Transit System
Basic Unified Multi-Path Services
Kenai/Heathcliff Area Transit
Alaska Bus Company
Red Eye Rides, LLC
Alaska Cab

KPEDD_Transportation

Stops

- BUMPS
- KAT



KPEDD KPB Drive Times for Childcare Centers Dashboard

Childcare Centers

Click on the childcare center below to see the 15 minute drive times.

- ABC Angels Childcare
- AK Kids Preschool
- Almost Home Child Care
- Boys and Girls Club of the Kenai Peninsula
- Boys and Girls Club Seward Clubhouse

KPB Childcare Centers

Centers

Childcare Center Drive Times

15 Minutes



KPEDD 2025 Home Sales Analysis Dashboard Map



PIPELINE TO PIPELINE:

Building the Kenai Peninsula Workforce of the Future

A strong local workforce is essential to meet today's industrial demands and seize tomorrow's opportunities.

With major projects on the horizon, the Kenai Peninsula has the opportunity to build a skilled, resilient workforce that will fuel our economy for generations.



THE CHALLENGE

The Kenai Peninsula is experiencing a significant increase in industrial demand while facing a shrinking local workforce. Without strategic investment in workforce development, employers may struggle to fill positions locally, leading to economic leakage and increased reliance on outside labor.



WHY IT MATTERS

The proposed Alaska LNG Project could create:



Up to 10,000 direct jobs during design and construction



Thousands of additional indirect and induced jobs



Increased demand for skilled workers across multiple industries

Preparing local residents to fill these positions will help economic benefits for the Kenai Peninsula and strengthen long term economic resilience.



THE SOLUTION: A BRAIDED WORKFORCE PIPELINE

A coordinated workforce strategy that connects:

- K-12 Education
- Career & Technical Education (CTE)
- Vocational Training
- Higher Education
- Industry Partnerships

This seamless pathway helps students and job seekers move from education to employment while meeting current and future workforce needs.

BUILDING A STRONGER CONNECTION FROM EDUCATION TO EMPLOYMENT

K-12 EDUCATION

Early exposure to career opportunities, academic foundations, and hands-on learning.

CAREER & TECHNICAL EDUCATION (CTE)

Industry-aligned programs that build technical skills and prepare students for high-demand careers.

VOCATIONAL TRAINING

Hands on training and certifications that lead to employment in skilled trades and essential industries.

HIGHER EDUCATION

Associate and bachelor's degrees that support advanced skills, leadership, and specialized careers.

INDUSTRY PARTNERSHIPS

Employers collaborate to provide internships, apprenticeships, mentorships, and meaningful careers.



NADO Wealth Creation Cohort

Our staff participated in the first offering of the NADO (National Association of Development Organizations) Wealth Creation Learning Cohort program. Wealth creation is an approach to economic development that recognizes regions' varied assets and connects those assets with market demand.

Wealth creation can be used in a variety of ways, from integrating it into the Comprehensive Economic Development Strategy (CEDS), supporting economic sector collaboration, and building opportunities through value chain development. NADO Wealth Creation Cohort advances regional wealth creation strategies focused on improving access to capital, implementing sector-specific development approaches, and strengthening regional value chains.

Through this partnership, KPEDD is working to develop a Peninsula-specific wealth creation framework tailored to the unique economic assets and opportunities of the region. This approach, recognized as a best practice within the Economic Development Administration's (EDA) CEDS Content Guidelines, emphasizes supporting local ownership and control of businesses and assets to ensure wealth remains rooted within the region.

It is intentionally inclusive, seeking to engage a broad range of voices as planners, decision-makers, and owners—not merely as beneficiaries or consumers. Wealth creation is an economic development approach that connects regional assets to market demand in ways that generate long-term, locally created prosperity for people, places, and businesses. The model brings together public, private, and nonprofit sector partners who share a vested interest in regional outcomes and are committed to identifying economy goals and collaborative opportunities that strengthen the regional economy.

KEY FOCUS AREAS



Strengthening regional value chains and economic collaboration



Improving access to capital and financial resources



Implementing sector-specific development approaches



Promoting local ownership and control of businesses and assets



Identifying common goals and collaborative opportunities to strengthen the regional economy



WORKFORCE DEVELOPMENT: PIPELINE TO PROSPERITY

A strong workforce drives a strong economy. KPEDD is advancing a regional workforce development strategy that connects education, training, and industry to create clear pathways from classroom to career.

THE PIPELINE TO PROSPERITY



K-12 EDUCATION

Building foundational skills and career awareness



POSTSECONDARY TRAINING

Certificates, apprenticeships, and degree programs aligned to industry needs



EMPLOYMENT & CAREERS

Connecting talent with businesses for family-sustaining jobs



ECONOMIC GROWTH

A skilled workforce strengthens businesses and communities

PARTNERSHIPS FOR IMPACT

This initiative is only possible through strong partnerships across the Kenai Peninsula.

- ✓ Kenai Peninsula Borough School District (KPBSD)
- ✓ Kenai Peninsula College (KPC)
- ✓ Alaska Vocational Technical Center (AVTEC)
- ✓ Local Employers and Industry Partners
- ✓ Alaska Department of Labor & Workforce Development
- ✓ Community Organizations and Nonprofits
- ✓ State and Federal Agencies



Developing local talent through education and training partnerships



Aligning education and industry to meet current and future workforce needs



Building a resilient economy where people and businesses can grow and thrive



Build Back Better (BBB) Alaska Mariculture Cluster (AMC)

Mariculture—the farming of shellfish and seaweed—is becoming an exciting new opportunity for Alaska's coastal communities, creating potential for new jobs, local businesses, and economic growth. Throughout the first quarter of 2026, KPEDD continued working with partners across the region to help build the foundation needed for this growing industry to succeed on the Kenai Peninsula.

Much of the work focused on developing the tools, equipment, and infrastructure that local growers need to expand their operations. Progress was made on a shellfish nursery system that helps young shellfish grow before being placed on farms, and an industrial seaweed processing machine was completed and is scheduled to arrive in Homer this spring. These investments are helping create resources that can support both current and future mariculture producers.

Beyond infrastructure, a major focus has been introducing more people to the mariculture industry and the opportunities it can provide. This summer, visitors and residents will have opportunities to learn more through mariculture tours at Homer HarborFest and interactive exhibits such as the "Kelp Kiddie Corner" at Salmonfest. These events are designed to give people a firsthand look at how shellfish and seaweed farming work, the products being developed, and the role mariculture can play in Alaska's future.

The growth of mariculture is made possible through collaboration among KPEDD, community members, growers, local governments, tribal organizations, and regional partners. By working together, the region is helping create new economic opportunities while supporting sustainable use of Alaska's coastal resources. As the industry continues to develop, these efforts will help ensure that communities across the Kenai Peninsula are well-positioned to benefit from this emerging sector.

HIGHLIGHTS



Developing critical equipment and infrastructure to support local growers and expand operations.



Completed an industrial seaweed processing machine, arriving in Homer this spring.



Engaging the community through mariculture tours at Homer HarborFest and "Kelp Kiddie Corner" at Salmonfest.



Collaborating with growers, communities, tribal organizations, local governments, and regional partners.



Connecting Communities Through Mariculture

Sharing information, answering questions, and showcasing Alaska's mariculture industry at a recent community event.





Arctic Energy Ambassador Program

As an Arctic Energy Ambassador for the Alaska Municipal League's Alaska Energy Hub, KPEDD continued efforts to identify, support, and assist rural communities in pursuing technical funding for local energy planning.

Critical partners included the U.S. Bureau of Ocean Energy Management (BOEM), ORPC for tidal energy developments, the U.S. Department of Agriculture (USDA), and the Kenai Peninsula Borough. Together, these partnerships advanced sustainable and cost-effective energy solutions and helped address community-specific needs.

A key component of this initiative was developing a shareable database of potential funding sources, eligibility criteria, application deadlines, contact information, and technical resources to support communities, tribes, and organizations as they explore and pursue energy opportunities. Identifying alternative energy sources for Kenai Peninsula utility providers, residents, and businesses remains a priority to strengthen grid resilience and stabilize energy costs.

As this project concludes in June of 2026, KPEDD will transition into infrastructure asset mapping under the Denali Commission through the Alaska Regional Infrastructure and Defense Analysis (ARIDA) program in the coming months. Additional details and progress will be reported to the KPB once the project begins.

PROJECT HIGHLIGHTS



Supported rural communities with energy planning and technical assistance



Developed a regional funding resource database to support project development



Partnered with BOEM, ORPC, USDA, and the Kenai Peninsula Borough to advance sustainable energy solutions



Transitioning to infrastructure asset mapping through the Denali Commission's ARIDA Program



Building a Stronger Kenai Peninsula Together



Through collaboration, innovative partnerships, and a focus on sustainable growth, KPEDD advances economic opportunities that strengthen communities, support local businesses, and build a resilient future for the Kenai Peninsula.

2026 YEAR IN REVIEW



ECONOMIC GROWTH & DIVERSIFICATION

- Supporting new and existing industries to grow a strong, diverse economy.
- Creating opportunities in mariculture, energy, logistics, and beyond.
- Building regional capacity through partnerships and strategic investments.



COMMUNITY DEVELOPMENT & INFRASTRUCTURE

- Promoting infrastructure that supports businesses and quality of life.
- Identifying community priorities and advancing projects that strengthen our region.
- Supporting workforce development and housing solutions.



MARICULTURE ADVANCEMENT

- Developing critical equipment, tools, and infrastructure for growers.
- Advancing a shellfish nursery system and industrial seaweed processing machine.
- Engaging the community through tours, exhibits, and events like Homer HarborFest and Salmonfest.



ARCTIC ENERGY AMBASSADOR PROGRAM

- Supporting rural energy planning and identifying funding opportunities.
- Partnering with BOEM, USDA, ORPC, and the KPB on energy solutions.
- Building a resource database and transitioning to infrastructure asset mapping through the ARIDA program.



PARTNERSHIP & COLLABORATION

- Participating in the NADO Wealth Creation Cohort to advance regional wealth strategies.
- Building value chains, improving access to capital, and supporting local ownership of assets.
- Working together with community, tribal, private, and public partners to achieve shared goals.



MEETINGS WITH AMAZON

- Exploring new revenue opportunities for local businesses through a delivery service.
- Supporting flexible income for local delivery partners.
- Strengthening regional logistics, access to goods and services, and connectivity across the Kenai Peninsula.

BY THE NUMBERS



2,500+

New residents added to the Kenai Peninsula Borough from 2020–2024.



133%

Projected growth in the senior population over the next 10 years.



4.5 to 1

Migration outpaced natural increase by 4.5 to 1 since 2020.



6+

Major partnerships advancing economic development.



Multiple

Projects and initiatives advancing infrastructure, industry, and opportunity.

OUR VISION

A resilient, diversified economy where communities thrive, businesses grow, and people choose to live, work, and invest on the Kenai Peninsula.

OUR COMMITMENT



Collaboration That Creates Opportunity



Sustainable Growth for Future Generations



Strong Communities. Vibrant Economy. Shared Success.

Thank You!

Thank you to our partners, community members, and supporters for your continued commitment to building a stronger Kenai Peninsula together.



THANK YOU FOR YOUR CONTINUED SUPPORT

Together, we are building a resilient, diversified economy that enhances the quality of life for all residents of the Kenai Peninsula.

OUR MISSION

LEADERSHIP TO FOSTER AND PROMOTE RESPONSIBLE AND SUSTAINABLE ECONOMIC DEVELOPMENT

WHAT WE DO



COMMUNITY & STAKEHOLDER COLLABORATION



ECONOMIC RESEARCH & PLANNING



BUSINESS ASSISTANCE & TECHNICAL SUPPORT



FUNDING & GRANT ADMINISTRATION



INDUSTRY GROWTH & DIVERSIFICATION



SUSTAINABLE DEVELOPMENT & ENVIRONMENTAL STEWARDSHIP



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